

GM HEALTH AND CARE BOARD

MINUTES OF THE MEETING HELD ON 31 JANUARY 2020 AT CORPORAL TONY DOWNES HOUSE, TAMESIDE COUNCIL

Bolton Council	Councillor David Greenhalgh Tony Oakman
Bury Council	Councillor David Jones Geoff Little
Manchester CC	Councillor Bev Craig Councillor Richard Leese Carol Culley
Oldham Council	Councillor Sean Fielding Carolyn Wilkins
Rochdale Council	Councillor Allen Brett Councillor Wendy Cocks Councillor Sara Rowbotham Steve Rumbelow
Salford CC	Mayor Paul Dennett Jim Taylor
Stockport MBC	Councillor Keith Holloway Councillor Elise Wilson Councillor Jude Wells Pam Smith
Tameside Council	Councillor Brenda Warrington Councillor Eleanor Wills Stephanie Butterworth Pat McKelvey Steven Pleasant
Trafford Council	Councillor Andrew Western Sara Todd
Wigan Council	Councillor Keith Cunliffe Councillor John O'Brien Councillor Peter Smith (Chair) Alison McKenzie-Folan

Manchester Health and Care Commissioning	Ruth Bromley
Salford CCG	Tom Tasker
Wigan CCG	Tim Dalton Craig Harris
GM Mental Health NHS Trust	Rupert Nichols
Tameside NHS FT	Karen James Jane McCall
The Christie	Roger Spencer Thomas Thornber
Alzheimer's Society	Jeremy Hughes
GM Commissioning Hub	Rob Bellingham
GM Deputy Mayor	Baroness Beverly Hughes
GM Mayor	Andy Burnham
GMCA	Eamonn Boylan Julie Connor Lindsay Dunn Kevin Lee Andrew Lightfoot Liz Treacy
GMCVO	Alex Whinnom
GM Health and Social Care Partnership Team	Janet Castrogiovanni Julie Dawes Gaynor Edwards Warren Heppolette Alex Little Laura Mercer Claire Norman Sally Parkinson Jane Pilkington Sarah Price Jon Rouse (Chief Officer)
GMP Mental Health Tactical Advice Service	Emma Dickinson
Greater Manchester Transport Committee	Mike Aldred

Healthwatch	Heather Fairfield
Primary Care Board	Varun Jairath Tracey Vell
Provider Federation Board	Riona Grainger
TfGM	Simon Warbuton

HCB 01/20 WELCOME AND APOLOGIES

The Chair welcomed all to the meeting and apologies for absence were received from

Evelyn Asante-Mensah, Joan Beresford, Chris Brookes, Kathy Cowell, Louise Robson, Joanne Roney and Neil Thwaite.

HBC 02/20 CHAIR'S ANNOUNCEMENTS AND URGENT BUSINESS

There were no items of urgent business.

HCB 03/20 MINUTES OF THE MEETING HELD 25 OCTOBER 2019

Consideration was given to the minutes of the meeting held on 25 October 2019.

RESOLVED/-

That the meeting minutes be approved as a correct record.

HCB 04/20 CHIEF OFFICER REPORT

Jon Rouse, Chief Officer, GM Health and Social Care Partnership (GMHSCP), provided the GM Health and Care Board (the Board) with an update on activity relating to health and care across the Partnership. The update included key highlights relating to performance, transformation, quality, finance and risk. A summary of the key discussions and decisions of the Partnership Board were also provided.

- It was advised that the first reported case of Coronavirus had been confirmed in the UK. The co-ordinated response would be jointly managed between Public Health England and the NHS. If any suspected cases arise in GM, assessments would take place at the infectious diseases specialist centre at North Manchester General Hospital. National advice and guidance would be followed.
- It was reported that the last step in completing the response to the NHS Long Term Plan was to secure clarity on the funding that would come into Greater Manchester via the NHS LTP. Clarity on levels of transformation funding would enable

prioritisation on where resources were committed over the period to 2024. Negotiations with NHSE/I continue on the two main sources for transformation funding, fair share and targeted funding.

- An update on progress of the Pennine Acute Transaction was provided. Salford Royal NHS Foundation Trust (SRFT) would formally acquire the Oldham, Bury and Rochdale sites as part of its Northern Care Alliance NHS Group (NCA). Manchester University NHS Foundation Trust (MFT) would officially obtain NMGH as part of the Manchester Single Hospital Service. A complex acquisition process and significant capital investment being sought from Government has meant that it was not possible to complete the formal acquisitions by 1 April 2020. An overview of the agreed interim management arrangements was provided and it was anticipated that the acquisitions would both be complete by March 2021.
- Gratitude was extended to those across the system in GM who have worked collaboratively hard and contributed to meet the quarter one to three financial performance. It was anticipated that quarter four and the next financial year would be more arduous.
- Front line staff who have worked tirelessly through winter pressures and demand were acknowledged. NWAS were recognised for their significant co-operation with hospital staff in handover of patients and transitions.
- Access, recovery and 18 week waiting time standards against the key constitutional standards for mental health was reported to be improving.

In recognition of the constraints of finances over the forthcoming period and anticipated funding to GM, members considered it critical to ensure that existing programmes were sustained.

It was reported that attendances at A&E departments over the winter period had increased by 3% nationally, 7% in the North West and 11% in GM, the reasons for GM being an outlier were requested. It was advised that the increase over the winter period was 8% and the analysis suggested a spike in self-referrals and an increase in certain GP referrals. The reason for the increase was thought to be that patients believe that this was the quickest and best way to be treated. Further analysis would be required to reduce demand at the front door of A&E departments. However it was believed that patient's expectations needed to be managed along with communicating the community offer more clearly and simpler.

RESOLVED/-

That the content of the report be noted.

HCB 05/20 HALF YEAR BUSINESS PLAN REVIEW

Warren Heppolette, Executive Lead, Strategy and System Development presented the Half-Year Business Plan Review to the Board. Key areas of progress along with the recognition of areas of challenge were highlighted.

Members were informed that the rate of smokers had reduced and rates of inactivity were decreasing twice as fast as the national average. It was advised that 8.2% of GM children were now starting school ready to learn and there were particularly strong improvements for disadvantaged children. Focused Care had supported over 2,500 households with challenges such as mental health issues, alcohol addiction, drug addiction, domestic violence, social isolation, debt and unemployment. Furthermore, targets were being exceeded in the work on HIV.

In a clear commitment to tackling climate change and promoting sustainable development, the Partnership declared a climate emergency in August 2019 and developed the first Sustainable Management Development Plan. In acknowledgement of the impact rough sleeping and homelessness has on both physical and mental health, a £2m investment case had supported the continuation of the emergency rough sleeper programme 'A Bed Every Night'.

It was advised that each GP Practice in GM is now part of a Primary Care Network and each locality had continued to deliver the national priority of full population coverage of 7-day access for primary care.

Implementation of the Mental Health Strategy including innovative services such as the GM Mentally Healthy Schools and Colleges Project and the University Students Service Pilot had continued along with strong performance against Mental Health standards.

Good or outstanding ratings for care homes in GM had now reached 80% of those inspected. Furthermore, significant progress had been made with regards to social prescribing referrals in the year to date against the annual ambition.

In support of the highlight report, the Mayor of Greater Manchester welcomed the improvements in social care with 80% of those nursing homes inspected rated good or outstanding. Furthermore, the continued delivery of the Mental Health Strategy which was translating into positive performance across NHS Constitution Standards and ahead of the rest of the country in many cases.

In highlighting Appendix 4.1 in the Chief Officer report, the Mayor identified that developments in population health programmes were not necessarily having a positive impact on some of the key NHS constitutional targets. He highlighted to GM leaders the locality dashboard at Appendix 4.1, which he described as providing a clear picture for each locality of the core performance issues in relation to GM and the rest of England.

Under the next phase of health devolution, he requested leaders to take steps to study if implementation of integrated working at place based level was translating into the release of pressure and demand across the acute health system. He suggested that localities should review the dashboard and consider if it offered the correct level of data. He further proposed that feedback on how it could be improved further should be provided to the GMSCP.

The Chief Officer informed the Board that it was recognised that there were fundamental differences across geographies in GM, therefore a version would be developed which would compare statistical neighbours.

RESOLVED/-

1. That the content of the presentation be noted.

2. That the locality dashboard at Appendix 4.1 of the Chief Officer report at agenda item 4, be reviewed regularly by locality leaders to monitor performance against the key NHS constitutional standards.
3. That it be noted that the dashboard would be improved further to provide comparison for statistical neighbours.

HCB 06/20 TAMESIDE LOCALITY PRESENTATION

Stephen Pleasant, Chief Executive, Tameside Council and Chief Accountable Officer, Tameside and Glossop CCG introduced a presentation which provided an overview of the Living Life Well Programme.

Pat McKelvey, Head of Mental Health and Learning Disability Commissioning reported on the work undertaken in Tameside and Glossop to co-produce a new model for improving mental health within neighbourhoods. The gaps in provision and concerns which led to the creation of a new model of mental health care which would, as well as reducing problems or eliminating symptoms, focus on providing support to people to get and keep well was provided.

Councillor Brenda Warrington, Leader Tameside Council acknowledged the ambitious work undertaken on the innovative integrated model of care driven by Pat McKelvey as an integral feature of Tameside's Corporate Plan. The determined approach to assist people to become mentally well and remain well, removing stigma associated with mental health would continue as part of a long term programme.

Members requested further information with regards to work undertaken in Tameside borough to address mental health issues with children. An overview of the significant partnership approach for children and young people enabling and supporting schools was provided. It was advised that both schools and parents with the correct level of support were a significant resource to address the mental health challenges with younger people.

It was acknowledged that other localities across GM could develop a model based on the shared learning of the innovative approach developed by both Tameside and Salford as pilot sites.

The level and scope of future prescribing of anti-depressants was discussed and it was suggested that alternatives to prescribing should be readily available and funded.

RESOLVED/-

That the presentation be noted.

HCB 07/20 PRIMARY CARE STRATEGY

Sarah Price, Executive Lead for Population Health and Commissioning introduced a report which aimed to raise awareness of the refreshed Greater Manchester primary care strategy and primary care workforce strategy. Both strategies described the renewed ambition for

primary care and its contribution to the delivery of Taking charge: The next five years: Our prospectus’.

It was advised that the five-year primary care strategy aimed to expand the traditional concept of primary care to create a much wider integrated health system to achieve the broader, long-term vision which would improve the health and wellbeing of Greater Manchester residents.

The traditional model of primary care would evolve, with more focus on digitally enabled, multidisciplinary, integrated and preventative support, based in the right place for local populations. This would not only improve the quality of primary care delivery and improved population health outcomes, it would also ensure its future sustainability.

Dr Tracey Vell, Chief Executive, Manchester Local Medical Committee and GP supplemented this by providing an overview of achievements so far, further work required and priorities.

Varun Jairath, Pharmacist, Greater Manchester Primary Care Board commented that community pharmacy leads had been appointed to support the sixty seven Primary Care Networks to build on the innovative approaches already introduced, for example the community pharmacy referral service.

RESOLVED/-

1. That the progress to date be noted.
2. That the refreshed Primary Care Strategy be agreed.
3. That the Primary Care Workforce Strategy be agreed.

HCB 08/20 DEMENTIA UNITED (DU) AND ALZHEIMER’S SOCIETY PARTNERSHIP AGREEMENT

Warren Heppolette presented to the Board for endorsement, a partnership agreement between Dementia United and Alzheimer’s Society which set out the scope of collaboration, along with the key objectives and principles of the collaboration. Furthermore, the respective roles and responsibilities of the partners in relation to the collaboration.

Jeremy Hughes, Chief Executive, Alzheimer’s Society welcomed the opportunity to present to the Board an agreement to work in Partnership to contribute significantly to achieve the shared ambition of a transformation of the health, wellbeing and experience of people living with dementia, and Carers in Greater Manchester, together making GM the best place to live with dementia.

The Chair acknowledged the care and support provided by the VCSE in localities across GM to those with Dementia,

RESOLVED/-

1. That the content of this partnership agreement be noted; and

2. That the direction of travel be endorsed.

HCB 09/20 GREATER MANCHESTER HEALTH AND JUSTICE STRATEGY

Jane Pilkington, Deputy Director for Population Health, GMHSCP presented a report which introduced the new Integrated Health and Justice Strategy for the Greater Manchester with the aim to address the gap in health and social wellbeing for people seen in the criminal justice system.

It was advised that the strategy had been in development for around twelve months which had allowed for an ongoing and iterative process of engagement with strategic and operational colleagues and people who have direct experience of the criminal justice system.

Emma Dickenson, Service Manager, GMP Mental Health Tactical Advice Service provided an outline of the commissioned work being undertaken on health and justice in the context of the increased mental health and social crisis demand on Greater Manchester Police.

An overview of the effective team working and what this subsequently meant for the public interacting with GMP along with next steps was provided.

Deputy Mayor, Police and Crime, Baroness Bev Hughes thanked Emma for providing a helpful insight of health and justice integration in practice from an individual and organisational point of view. The broader vision and commitment of both Jon Rouse and Jane Pilkington was acknowledged in leading the development of the first integrated health and justice strategy in the country as part of the broader Public Service Reform agenda.

RESOLVED/-

1. That the new Integrated Health and Justice Strategy for Greater Manchester be received and noted.
2. That the strategy be shared with colleagues in their own organisations, helping to promote knowledge of its introduction, focus and priorities.

HCB 10/20 DATES AND TIMES OF FUTURE MEETINGS

Members were notified of the following date and time of future meetings:

- Friday 27 March, 10am, Number One Riverside, Rochdale Council Offices

HCB 11/20 AOB

The Chair advised members that it was the final day for Jon Rouse in his role as Chief Officer for GMHSCP. Lord Peter Smith thanked Jon for the commitment, enthusiasm and expertise he had provided. His passion for improving health and wellbeing services, particularly around children's health was acknowledged. The significant improvements made throughout his period as Chief Officer were recognised.

The Mayor of Greater Manchester, Andy Burnham echoed the views of the Chair and acknowledged the passion, rigour and innovative approach adopted by Jon in the first phase of health devolution in Greater Manchester. The role he had played in making progress with school readiness, the prioritisation of children and young people's mental health along with GM being the first area in the country to publish waiting time data for access to children's mental health services was acknowledged. Personal gratitude for the recognition made for the role of health services in preventing rough sleeping was extended by the Mayor.

On behalf of Commissioners, Tom Tasker, Clinical Chair, Salford CCG thanked Jon for the pivotal role he had played with the development of the GM Joint Commissioning Board and the personal support provided to him in his role as Co- Chair of the JCB. On behalf of GM Commissioners, he wished Jon well in his new role.

Jon thanked members their comments and reflected on the following quotes;

"What is that feeling when you're driving away from people and they recede on the plain till you see their specks dispersing? - it's the too-huge world vaulting us, and it's good-bye. But we lean forward to the next crazy venture beneath the skies."

Jack Kerouac – On The Road

"Anything can happen if you let it"

Mary Poppins